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| <p><b>Non- Executive Report of the:</b></p> <p>Health and Adult Scrutiny Sub-Committee</p> <p>03 September 2024</p> |  <p><b>TOWER HAMLETS</b></p> |
| <p><b>Report of:</b> Afazul Hoque, Head of Strategy &amp; Communities</p>   | <p><b>Classification:</b><br/>Unrestricted</p>  |
| <p><b>Health and Adult Scrutiny Sub-Committee Work Programme 2024-25</b></p>  |   |

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| <b>Originating Officer(s)</b>            | Filuck Miah, Senior Strategy and Policy Officer   |
| <b>Wards affected</b>                    | All wards   |
| <b>Key Decision?</b>                     | No  |
| <b>Reason for Key Decision</b>           | Significant impact on wards   |
| <b>Strategic Plan Priority / Outcome</b> | <p><a href="#">Strategic Plan 2022-26</a></p> <ol style="list-style-type: none"> <li>1. Investing in public services</li> <li>2. A council that listens and works for everyone</li> </ol> |

### Executive Summary

This report sets out the Scrutiny Work Programme 2024-25 for:

- Health & Adults Scrutiny Sub-Committee;

The work programme has been informed by a scrutiny members workshop, discussion at committee meetings and in consultation with senior officers and partner agencies. The work programme is informed by intelligence from a range of sources including council performance reports, annual complaints data, DLTs feedback, and horizon scanning of key national, regional and local issues that scrutiny may want to engage with. The work programme is intended to be flexible to allow scrutiny to address any emerging issues as and when they arise throughout the year.

### Recommendations:

HASSC is recommended to:

1. Note the HASSC Scrutiny Work Programme 2024-25 as set in Appendices 1

## **1 REASONS FOR THE DECISIONS**

- 1.1 The work programme of Health and Adults Scrutiny Sub-Committee (HASSC) and the chair of the committee set out evidence-based focus areas that scrutiny members have identified as important to scrutinise over this municipal year.

## **2 ALTERNATIVE OPTIONS**

- 2.1 The scrutiny work programme is delivered on an ad hoc basis. This is not recommended as it is unfocused and is not an efficient use of members and officers time and will not have an impact on improving outcomes for residents or adding value to the council's key strategic priorities.

## **3 DETAILS OF THE REPORT**

- 3.1 The scrutiny function in Tower Hamlets is led by main body Overview and Scrutiny Committee and supported two scrutiny lead areas by three scrutiny sub-committees including Health and Adults Scrutiny Sub-Committee

- 3.2 The terms of reference for HASSC were agreed at the first meeting of each committee.

- 3.3 The work programming process that was conducted for each scrutiny committee and scrutiny lead ensures that it targets work in areas which will add real value, improve outcomes for residents, and support the council to achieve its strategic aims.

### **Developing the work programme**

- 3.4 Members across the scrutiny committees including the HASSC lead, held a workshop on 19 June 2024 to discuss the work programme for 2024-25. This was a joint workshop across all scrutiny committees to develop a coordinated approach to delivering scrutiny in 2024/25.

- 3.5 In preparation for the workshop, HASC Directorate Leadership Team (DLT) were engaged and asked to highlight areas where health scrutiny will add value to their work, identify key challenges, areas of policy development and key decisions. This included a consideration of the timing of items and how to engage partners or independent experts. There was a specific focus on items where scrutiny could help shape policy development and allow input into strategies and key decisions whilst in their drafting stages. This will provide scrutiny with an opportunity to add value and ensure the robustness and transparency of key policies and decisions. Scrutiny Members and supporting officers will prioritise early and regular engagement with DLTs to ensure the strategic focus of the work programme is maintained throughout the year.

- 3.6 A workshop was also held with 21 residents in May to understand the issues they would like included in the work programme for 2024/25. Their feedback was shared with Members as part of the work programme workshop.
- 3.7 Scrutiny Leads have also met with Corporate Directors, Divisional Directors, and Cabinet Members to discuss their portfolios, consider how they can best work with each other, and understand where the efforts of scrutiny can be put to best use. Scrutiny Leads will continue to meet with Corporate Directors and Cabinet Members every quarter to help embed scrutiny as a tool for continuous improvement. It will also provide a space outside of formal committee meetings to discuss key issues and prioritise, scope, and agree the format of scrutiny activities throughout the year.
- 3.8 The first meeting of each Sub-Committee is framed as a Members induction and provides members across all Committees with an opportunity to feed into the development of the work programme. This includes a brief overview of the portfolio from services, with officers given the opportunity to sign post members to areas where they can support their work through scrutiny. This was followed by a members discussion to put forward topics they would like to see considered and included in the work programme.

### **Overview and Scrutiny Work Programme Workshop**

- 3.8. To identify areas of focus for the committee, the workshop considered:
- Scrutiny values;
  - Prioritisation methods and tools;
  - Council priorities, performance information and horizon scan information;
  - How to engage residents and partners more effectively;
  - Priorities and outcomes the committees wish to achieve.
- 3.9 Scrutiny members also considered what makes an effective work plan and held discussions to explore how scrutiny can add value to service delivery and what scrutiny members understood to be the key priorities for the council. Members also discussed the Scrutiny Improvement Plan and considered the actions needed to enhance the scrutiny function.
- 3.10 Using a prioritisation tool set out in the [scrutiny toolkit](#), scrutiny members discussed and voted on their priorities for each committee and produced a list of key areas to cover. In developing the work programme, Members were keen to ensure scrutiny covered fewer issues in more depth. They also want to be clear about the outcomes they want to achieve and make more effective recommendations.

### **Agreeing the work programme**

- 3.11 Following the workshop, discussions were held with the Scrutiny Leads to prioritise, scope and agree the format of scrutiny activities for the year. Scrutiny leads agreed and specified the priorities in their area, developed an understanding of main body OSC priority outcomes, and defined how scrutiny can add value. This was presented back to the OSC on 9 July 2024 for

discussion. Further work and engagement with key stakeholders will be undertaken in August and a final version of the work programme will be agreed at the September OSC meeting.

#### **4 EQUALITIES IMPLICATIONS**

- 4.1 In developing the scrutiny work programme, the committee affirmed its commitment to addressing equality concerns including the significance of promoting fairness, inclusivity, and tackling disparities among diverse groups within the borough.
- 4.2 The Committee were provided with the Borough Equality Assessment (BEA) and the latest census data, which guided them on key equality issues to consider as topics for scrutiny. The data-driven approach allowed members to consider the unique challenges and requirements of various communities in the borough. The committee considered matters related to gender, ethnicity, age, disability, and socio-economic status. This enabled them to identify areas where particular communities might be at a disadvantage or experiencing underrepresentation.
- 4.3 For example, feedback from local data and commissioned equality hub provision, including the disabled people's network and women's network, helped to inform the committee's considerations of gender related concerns in access to health services and outcomes for different communities. Evidence highlighted the stark need for maternity care to be reviewed, specifically for BAME women. Moreover, the committee's focus on public health data and engagement with senior council officers revealed disparities in outcomes for older people and this issue is incorporated into the committee's work programme to explore support for those aged 55 and above.
- 4.4 Integrating equality considerations into the scrutiny work programme will enable the committee to embrace the diverse needs and aspirations of residents and contribute to building a more cohesive and robust community in Tower Hamlets.

#### **5 OTHER STATUTORY IMPLICATIONS**

- 5.1 This section of the report is used to highlight further specific statutory implications that are either not covered in the main body of the report or are required to be highlighted to ensure decision makers give them proper consideration. Examples of other implications may be:
- Best Value Implications,
  - Consultations,
  - Environmental (including air quality),
  - Risk Management,
  - Crime Reduction,
  - Safeguarding.
  - Data Protection / Privacy Impact Assessment.

5.2 [Report authors should identify any other specific issues relevant to consideration of this report. Including, but not limited to, the issues noted above. This section of the report can also be used to re-emphasise particular issues that Members must have considered before taking the decision (for example issues that may come up if an objection was taken to court). Note – Paragraph 5.1 MUST NOT be deleted.]

## **6 COMMENTS OF THE CHIEF FINANCE OFFICER**

6.1 This report sets out the proposed Health and Adults Scrutiny Sub-Committee work programme for the Municipal Year 2024-25.

6.2 It is envisaged that the work programme will be delivered through existing resources and therefore there are no additional financial implications arising from the recommendations within this report. However, in the event that additional resources may be required to deliver particular aspects of the work programme, these will need to be considered in accordance with the Council's financial framework.

## **7 COMMENTS OF LEGAL SERVICES**

7.1 Section 9F of the Local Government Act 2000 requires authorities to set up an Overview and Scrutiny Committee. The Overview and Scrutiny Committee has a strategic and co-ordinating role over the Council's scrutiny function and in that regard, the Committee sets its own work programme.

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### **Linked Reports, Appendices and Background Documents**

#### **Linked Report**

- NONE

#### **Appendices**

- Appendix 1: Health & Adults Scrutiny Sub-committee work programme 2024/25

#### **Background Documents – Local Authorities (Executive Arrangements) (Access to Information) (England) Regulations 2012**

- List any background documents not already in the public domain including officer contact information.
- These must be sent to Democratic Services with the report
- State NONE if none.

#### **Officer contact details for documents:**

Or state N/A

| Meeting Date | Scrutiny Activity                         | Subject  | Description  | Speakers   |
|--------------|---|--|--|--|
| 4 Jun 2024   | Appointments and Terms of Reference (TOR) | Vice chair appointment, TOR  | Confirm Committee vice chair, agreed TOR for HASSC and confirm JHSOC Membership representative   | <b>Cllr Muhammad Bellal Uddin</b><br>HASSC Chair   |
|              | Spotlight                                 | Cabinet Member and Corporate Director reflections, achievements 23-24 and priorities 2024-25 | Cabinet Member for Health Wellbeing and Social Care and Corporate Director for Health Adults and Communities to provide reflections, achievements 23-24 and outline priorities for 2024-25 | <b>Cllr Gulam Kibria Choudhury</b> , Cabinet Member for Health, Wellbeing and Social Care<br><b>Somen Banerjee</b> , Acting Corporate Director, Health Wellbeing and Social Care<br><b>Katie O'Driscoll</b> , Director for Adult Social Care   |
|              | Spotlight                                 | Tower Hamlet Together board partners reflections 23-24 and priorities 2024-25                | Provide reflections and achievements for 23-24 and outline priorities for 2024-25  | <b>Charlotte Pomery</b> , North East London Integrated Care Board (NEL ICB) Chief Participation and Place officer<br>Neil Ashman (Acute Care), Chief Exec, BARTS NHS Trust, Royal London and Mile End Hospitals and Place Lead<br><b>Roberto Tamsanguan</b> , Clinical Director, Primary Care<br><b>Zainab Arian</b> , CEO GP Care Group |

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|  |                         |  |  | <p><b>Jo-Ann Sheldon</b>, Head of Primary Care (Commissioning)</p> <p><b>Richard Fradgley</b>, Executive Director of Integrated Care and Deputy Chief Exec, East London Foundation Trust (ELFT)</p> <p><b>Warwick Tomsett</b>, Joint Director of Integrated Commissioning (LBTH)</p> |
|  | Tracking Recommendation | Service Action Plan response to Workforce Shortages across Health and Care Sector                  | Track the implementation of recommendations from the scrutiny challenge session on Workforce Shortages across Health and Care Sector | <b>Gareth Noble</b> , Deputy Director of Workforce Programmes, NHS North East London, Part of NEL Health & Care Partnership  |
|  | Scrutiny Review Report  | Scrutiny Review Report on Empowering Disabled residents: Accessible Sports and Fitness Initiatives | Agree the Scrutiny Review Report on Empowering Disabled residents: Accessible Sports and Fitness Initiatives                         | <p><b>Cllr Muhammad Bellal Uddin</b><br/>HASSC Chair</p> <p><b>Cllr Ahmodur Khan</b><br/>Scrutiny Lead for Finance and Resources (Former HASSC Chair)</p>  |
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|  | Spotlight               | Adult Social Care, Care Quality Commission (CQC) Inspection Preparation                            | Apply critical friend approach and ascertain readiness for the CQC inspection preparation.   | <b>Cllr Gulam Kibria Choudhury</b> , Cabinet Member for Health, Wellbeing and Social Care  |

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|            |           |                        |   | <p><b>Georgia Chimbani</b><br/>Corporate Director, Health and Adults Social Care</p> <p><b>Margaret Young</b>, (Interim),<br/>Director of Adult Social Care</p> <p><b>Emily Fieran Reed</b>,<br/>Programme Manager ASC Improvement</p>   |
| 3 Sep 2024 | Spotlight | Sexual Health Services | Review and apply critical friend approach to the effectiveness of sexual health services in the borough and identify any areas of improvement | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Somen Banerjee</b>,<br/>Director of Public Health</p> <p><b>Liam Crosby</b>,<br/>Associate Director of Public Health, Healthy Adults</p> <p><b>Andy Williams</b>,<br/>Consultant in HIV &amp; Sexual Health, All East Sexual Health service (Barts Health NHS Trust)</p> |
|            | Spotlight | Smoking cessation      | Apply critical friend approach and review the effectiveness and performance of Smoke free by 2030 policy                                      | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p>  |



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|------------|-----------|--|--|--|
|            |           |  |  | <p><b>Georgia Chimbani,</b><br/>Corporate Director, Health and Adults Social Care</p> <p><b>Somen Banerjee,</b><br/>Director of Public Health</p> <p><b>Liam Crosby,</b><br/>Associate Director of Public Health - Healthy Adults</p> <p><b>Shamsia Begum- Foreman,</b><br/>Specialist Stop Smoking Service Manage, Quit Right Hamlets (QMUL)</p> <p><b>Syeda Begum,</b><br/>Community Tobacco Dependency (ELFT)</p> |
|            |           |  |  |  |
| 5 Nov 2024 | Spotlight | Adult Social Care Charging Policy and Community Care | Apply critical friend approach and review the implementation (approach) and mobilisation of the new policy | <p><b>Cllr Gulam Kibria Choudhury,</b> Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Georgia Chimbani,</b><br/>Corporate Director, Health and Adults Social Care</p> <p><b>Margaret Young,</b> (Interim)<br/>Director of Adult Social Care</p>  |

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|            | Spotlight | Support for Over 55s Preventative Care | Apply critical friend and review support for those over 55 and above with preventative care                  | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Georgia Chimbani</b>, Corporate Director, Health and Adults Social Care</p> <p><b>Margaret Young</b>, (Interim) Director of Adult Social Care</p>  |
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|            | Spotlight | Winter Planning Update                 | Review preparation for Winter Planning and support for vulnerable residents                                  | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Georgia Chimbani</b>, Corporate Director, Health and Adults Social Care</p> <p><b>Margaret Young</b>, (Interim), Director of Adult Social Care</p> |
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| 3 Feb 2025 | Spotlight | Urgent Treatment Care (Same Day)/ AE   | Apply critical friend approach and review the performance and effectiveness of urgent treatment care service | <p><b>Neil Ashman</b>, CEO Barts NHS Trust, RLH and MEH</p> <p><b>Fiona Peskett</b>,</p>   |

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|  |           |                              |   | <p>Barts NHS Trust, Director of Strategy and Integration. RLH &amp; MEH</p> <p><b>Roberto Tamsanguan</b>, Clinical Director, Primary Care</p> <p><b>Jo-Ann Sheldon</b>, Head of Primary Care (Commissioning)</p> <p><b>Zainab Arian</b>, CEO GP Care Group</p> |
|  | Spotlight | Hospital Discharging Service | Apply critical friend approach and review the performance and effectiveness of Hospital Discharging Service | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Georgia Chimbani</b>, Corporate Director, Health and Adults Social Care</p> <p><b>Neil Ashman</b>, CEO Barts NHS Trust, RLH and MEH</p>                  |
|  | Spotlight | Vital 5 Strategy             | Apply critical friend role and review and comment on proposed Vital 5 strategy                              | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Liam Crosby</b>, Associate Director of Public Health - Healthy Adults</p>  |

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| 8 Apr 2025 | Tracking Recommendation | Service Action Plan Response on Improving Disability Access to Sports and Exercise | Track the implementation of recommendations from the scrutiny challenge session on Improving Disability Access to Sports and Exercise | <p><b>Cllr Kamrul Hussain</b>, Cabinet Member for Culture and Recreation</p> <p><b>Simon Baxter</b>, Corporate Director for Communities</p>  |
|            | Spotlight               | Learning Disability & Strategy   | Apply critical friend approach to the proposed learning disability Strategy   | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Richard Fradgley</b>, Executive Director of Integrated Care and Deputy Chief Exec, East London Foundation Trust (ELFT)</p> <p><b>Georgia Chimbani</b>, Corporate Director, Health and Adults Social Care</p> |
|            | Spotlight               | Mental Health Strategy   | Apply critical friend approach on the proposed mental health strategy   | <p><b>Cllr Gulam Kibria Choudhury</b>, Cabinet Member for Health, Wellbeing and Social Care</p> <p><b>Georgia Chimbani</b>, Corporate Director, Health and Adults Social Care</p> <p><b>Ricard Fradgley</b>,</p>   |

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|  |  |  |  | <p>Executive Director of Integrated Care and Deputy Chief Exec, East London Foundation Trust (ELFT)</p> <p><b>Carrie Kilpatrick</b>, Deputy Director Mental Health and Commissioning</p> |
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**Scrutiny Review / Challenge Session**

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|-----|-----------------|---|---|---|
| Tbc | Scrutiny Review | Maternity Offer and Support for New Mothers | To undertake a deep dive on maternity offer to the residents of Tower Hamlets | <p><b>Fiona Peskett</b>, Barts NHS Trust, Director of Strategy and Integration. RLH &amp; MEH</p> <p><b>Steve Reddy</b>, Corporate Director, Children Services</p> <p><b>James Courtney</b>, Senior Programme Manager for Children, Young People and Maternity</p> <p>Maternity Matters</p> |
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